The Florida State University College of Medicine will educate and develop exemplary physicians who practice patient-centered health care, discover and advance knowledge, and are responsive to community needs, especially through service to elder, rural, minority, and underserved populations.
What a year! The national buzz around our championship football team has provided a celebratory atmosphere for the entire university. It’s hard to believe that the last time our football team was in a national championship game (2000), FSU didn’t even have a medical school. Now we’re approaching 13 years since our first class arrived, we’ve graduated our ninth class and we’re clearly demonstrating that this new model of a community-based medical school is also national-caliber. We even brought one of our own graduates, Jimmy Moss, back as the featured speaker at last fall’s White Coat Ceremony for the Class of 2017.

Over the past five years, our collective goals have been to expand our research programs; ensure educational success while fully implementing our regional campuses; recruit the next generation of faculty to teach and be role models for our incredible students; strengthen our financial underpinnings through philanthropy, clinical activity and grants; develop the infrastructure to support graduate medical education across the state; and renew our curriculum to prepare our students for future practice. Based on our reaccreditation success, our student performance on standardized testing, our grant and research portfolio, and our development team’s success, I believe we’re definitely moving forward.

While our energies in 2010-11 were spent on preparation for reaccreditation, this past year’s energy has been devoted to formally developing a new curriculum design. We expect it to be patient-focused; fully integrated in both basic science and clinical teaching; competency-based, with the knowledge of what we expect our students to be, know and do; and developmental, with levels of complexity increasing over time.

We’re ready to implement our first introductory course for the new students arriving this summer and to develop the follow-up courses through multiple subcommittee meetings. Without a doubt it’s extra work to teach the present curriculum while simultaneously building the new one, but I believe our faculty and students all agree that this is an exciting opportunity to create the future. Their energy and enthusiasm reflect well on the dedication to excellence so readily apparent here.

This annual report is just one way of telling our story and highlighting our successes, too numerous to capture in one publication. As always, I extend a special thank you to the many friends who’ve helped us this past year with their financial commitments to scholarships, educational programs and outreach to our communities. We’re humbled by their confidence and trust in us. I feel blessed every day to work with an outstanding group of individuals who are creating the exemplary physicians who’ll be caring for us in the future.

John P. Fogarty, M.D.
Dean
Florida State University College of Medicine
HOW WE'RE UNIQUE

The College of Medicine is community-based. Instead of learning in an academic medical center, where students see only the sickest patients and learn largely from residents, our students learn one-on-one from community physicians in their offices, clinics and other outpatient settings as well as in area hospitals. Those communities are all over the state, near our six regional campuses and our rural/clinical training sites.

We’re mission-driven. A large part of our mission is to serve the underserved. That starts with choosing the right students. Test scores are important, but so are other factors, such as where they grew up, what motivates them and how they already have served the community. We immerse our students in a culture that values diversity, mutual respect, teamwork and open communication — and a curriculum that prepares them to become lifelong learners.

We’re focused on primary care. We graduated our first class in 2005. Through 2013, more than half of our alumni matched in one of these primary-care specialties: internal medicine, family medicine, pediatrics or obstetrics-gynecology. Most of our alumni now practicing in Florida are in primary care, and a good percentage of those are in a rural area, where recruiting new physicians can be a challenge.

ACADEMIC DEGREES

- M.D.
- Ph.D. in Biomedical Sciences
- Master of Science in Biomedical Sciences—Bridge to Clinical Medicine Major

FACILITIES

- On the main campus, the College of Medicine’s two buildings (including a research building) total 300,000 gross square feet.
- Adding in the leased or owned buildings at the regional campuses and the Immokalee rural training site brings the total to more than 376,000 square feet.

STUDENTS (as of Oct. 15, 2013)

- Medical students: 483
  - 124 minorities underrepresented in medicine
  - 183 minorities in all (including Asian)
  - 474 Florida residents
  - 225 women
  - 258 men
- Bridge students: 12
- Ph.D. students: 40
  - 35 in biomedical sciences (includes neuroscience-biomedical sciences and molecular biophysics)
  - 5 in autism, research and interdisciplinary leadership at the Autism Institute (2 in Communication Science and Disorders; 3 in psychology)
- Postdoctoral fellows: 11

CLASS OF 2017 SNAPSHOT

- Women make up more than half (55 percent) of our 120 first-year students.
- Seventeen percent of the students are black, African-American or African-Caribbean; 11 percent, Hispanic; and 9 percent, Asian or Pacific Islander.
Eight percent of the Class of 2017 comes from rural counties.

More than a third of the students are from a Florida Panhandle county, including 23 from Leon.

Most of these students have been Floridians for years — but some grew up in such faraway places as Brazil, China, Colombia, Iran, the Philippines, Poland, Tanzania and Ukraine.

The percentage of med students who earned undergraduate degrees at Florida State continues to increase. In this class, nearly half (46 percent) graduated from FSU, vs. 19 percent from UF.

Most of the remainder graduated from other Florida schools, such as Florida A&M or the University of South Florida. Among out-of-state schools were Georgetown, Duke, the Naval Academy, Tulane and Emory.

Twenty-five students earned master’s degrees before joining the Class of ’17. Most of those degrees came from Florida State, but one came from the University of Chicago, and one from Oxford.

Slightly more than four out of 10 students were biology majors. Other popular majors were exercise science, pre-med/health sciences, chemistry/biochemistry and psychology/neuroscience.

Among the other undergrad majors were dance, art history and religion (one student apiece).

Five percent of the class is named Alex, Alexander, Alexandra or Alessandra.

There’s a Jenifer Rolle (left) and a Jennifer Rowe.

Most of these students aced high school and undergrad, tutored younger students, belonged to innumerable honor societies, shadowed physicians, conducted scientific research and volunteered untold hours per week.

The Class of 2017 has a former campaign manager, university trustee, competitive swimmer, English-Portuguese translator, FSU cheerleader, “Midsummer Night’s Dream” actor, biofuel researcher, deputy sheriff, billiards champion … and an All-American football player/Rhodes Scholar (yes, that’s Myron Rolle).
# Table of Contents

<table>
<thead>
<tr>
<th>Page</th>
<th>Section</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>Regional Campuses</td>
</tr>
<tr>
<td>8</td>
<td>Alumni Outcomes</td>
</tr>
<tr>
<td>12</td>
<td>Patient Encounters</td>
</tr>
<tr>
<td>14</td>
<td>Academic Performance</td>
</tr>
<tr>
<td>16</td>
<td>Discovery</td>
</tr>
<tr>
<td>20</td>
<td>Service Learning</td>
</tr>
<tr>
<td>24</td>
<td>Outreach Programs</td>
</tr>
<tr>
<td>26</td>
<td>Graduate Medical Education</td>
</tr>
<tr>
<td>28</td>
<td>Thanks to Our Supporters</td>
</tr>
</tbody>
</table>
TEN YEARS AFTER

In 2003, our first three regional campuses took a deep breath, opened their doors to students and leaped into the unknown. Third- and fourth-year students at those campuses in Orlando, Pensacola and Tallahassee would get their medical training not at an academic medical center but in the clinics and other venues of hand-picked, carefully trained community physicians.

“[We were] embarking on a venture described by the ‘experts’ as foolhardy and doomed by its design to turn out substandard graduates,” Orlando Campus Dean Michael Muszynski, M.D., wrote last year in connection with his campus’s 10-year anniversary. “Community-based education was not a new concept, but the ways in which FSU designed it and the extent to which FSU would use it were unprecedented. The academic centers of that time asked, ‘How could an entire Year 3-4 curriculum be entrusted to the likes of mere community faculty?’”

As everyone knows by now, the “mere community faculty” at all six regional campuses have consistently led our students to excellence in clinical knowledge and skills. (See Pages 14-15.) And they’re committed for the long haul. As Muszynski noted, the faculty retention rate has been more than 85 percent over the last 10 years.

In recent years, the campuses have begun to take pride in watching not only how many students graduate but also how many return to the area to practice. At this point, five of the six campuses have alumni practicing in their communities. That’s a remarkable 10-year achievement.

OUR REGIONAL CAMPUSES

Daytona Beach Regional Campus
1200 W. International Speedway Blvd.
Building 600, Suite 101
Daytona Beach, FL 32114
Phone: 386-252-0601
Campus Dean Luckey Dunn, M.D.
Campus Administrator Andrea Leech
med.fsu.edu/daytona

Fort Pierce Regional Campus
2498 S. 35th St.
Fort Pierce, FL 34981
Phone: 772-464-0034
Campus Dean Randall Bertolette, M.D.
Campus Administrator Beth Strack
med.fsu.edu/ftpierce

Orlando Regional Campus
250 E. Colonial Drive, Suite 200
Orlando, FL 32801
Phone: 407-835-4103, ext. 411
Campus Dean Michael Muszynski, M.D.
Campus Administrator Cindy Porter
med.fsu.edu/orlando
Pensacola Regional Campus
8880 University Parkway, Suite A
Pensacola, FL 32514-4911
Phone: 850-494-5939
Campus Dean Paul McLeod, M.D.
Campus Administrator Jennifer Rine
med.fsu.edu/pensacola

Sarasota Regional Campus
201 Cocoanut Ave.
Sarasota, FL 34236-4917
Phone: 941-316-8120
Campus Dean Bruce Berg, M.D.
Campus Administrator Darlene Sparks
med.fsu.edu/sarasota

Tallahassee Regional Campus
3331 Capital Oaks Drive
Tallahassee, FL 32308-4513
Phone: 850-645-1232
Campus Dean Ronald Hartsfield, M.D.
Campus Administrator Elaine Geissinger
med.fsu.edu/tallahassee

OUR RURAL TRAINING SITES

Marianna Rural Program
3331 Capital Oaks Drive
Tallahassee, FL 32308
Phone: 850-645-1232
Tallahassee Campus Dean Ronald Hartsfield, M.D.
med.fsu.edu/marianna

Immokalee Health Education Site
1441 Heritage Blvd.
Immokalee, FL 34142
Phone: 239-658-3087
Southwest Florida Regional Director Elena Reyes, Ph.D.
med.fsu.edu/immokalee

Shayla Gray (M.D., ’05) is shown here with Tom Serio, M.D., during her family medicine rotation in September 2003. Then a third-year student at the Tallahassee campus, Gray is once again a Tallahassee resident: a family physician at Tallahassee Memorial Hospital’s Behavioral Health Center. Serio remains on the College of Medicine’s clerkship faculty.

Ajay Mhatre (M.D., ’05) was a third-year student on the Pensacola campus when this photo was taken in September 2003. He’s now practicing at Capital Regional Cardiology Associates in Tallahassee, and George Smith, M.D., is still on our Pensacola family medicine clerkship faculty.

Aarti Patel (M.D., ’08) was a third-year student in Orlando when this photo was taken in 2007. In 2011 she finished her internal medicine residency at Jackson Memorial in Miami, and she’s now completing a cardiology fellowship at the University of South Florida in Tampa. Her OB-GYN mentor in the photo, David Hill, M.D., is still on the Orlando campus’s clerkship faculty.
MATCH DAY RESULTS, 2005-2013

- Internal medicine 17.2%
- Family medicine 14.9%
- Obstetrics-gynecology 11.4%
- Emergency Medicine 11.2%
- Pediatrics 13.2%
- Orthopedic surgery 3.1%
- Anesthesiology 4.3%
- Surgery (general) 10.5%
- Psychiatry 2.7%
- Diagnostic radiology 2.4%
- Other 9.1%

Bold/italics denote primary care specialties.

COLLEGE OF MEDICINE ALUMNI

- Current Residents 62%
- Practicing Physicians 28%
- Working on a Fellowship 9%

ALUMNI – AT A GLANCE

- First class graduated - 2005
- 193 current practicing physicians (of 680 alumni)
- 61 percent of those in primary care
- 109 practicing in Florida (56 percent)
- 64 of those practicing primary care in Florida (59 percent)
- 20 physicians (18 percent) practicing in rural, medically underserved areas of Florida
- 37 alumni physicians located in the Florida Panhandle, from Perry to Pensacola
- 86 chief residents through Class of 2011 (19 percent)
- 31 alumni in practice on the College of Medicine clinical faculty
- 62 percent of the 680 alumni (classes of 2005-2013) in residency training
- 9 percent completing a fellowship
## New Physicians for Florida

(as of December 2013)

<table>
<thead>
<tr>
<th>NAME</th>
<th>LOCATION</th>
<th>SPECIALTY</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Class of ’05</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Christie Alexander**</td>
<td>Perry/Tallahassee</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Kerry Bachita</td>
<td>Jacksonville</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Julie Barré</td>
<td>Orange Park</td>
<td>Orthopedic surgery</td>
</tr>
<tr>
<td>David Bojan</td>
<td>Sunrise</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Natasha Canty</td>
<td>Tallahassee</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Garrett Chunney**</td>
<td>Tallahassee</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Shayla Gray**</td>
<td>Tallahassee</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Fawn Harrison**</td>
<td>Arcadia</td>
<td>Pediatrics</td>
</tr>
<tr>
<td>Michael Hernandez</td>
<td>Jacksonville</td>
<td>Internal medicine</td>
</tr>
<tr>
<td>Alex Ho**</td>
<td>Tallahassee</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Joda Lynn</td>
<td>Perry</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Ajay Mhatre**</td>
<td>Tallahassee</td>
<td>Cardiology</td>
</tr>
<tr>
<td>Javier Miller**</td>
<td>Orlando</td>
<td>Urology</td>
</tr>
<tr>
<td>Adam Quinter**</td>
<td>Tallahassee</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Jason Rocha</td>
<td>Pensacola</td>
<td>Orthopedic surgery</td>
</tr>
<tr>
<td>Chris Rodgers</td>
<td>Lakeland</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Lorna Stewart</td>
<td>Tallahassee</td>
<td>Internal medicine</td>
</tr>
<tr>
<td><strong>Class of ’06</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jason Acosta</td>
<td>Maitland</td>
<td>Anesthesiology</td>
</tr>
<tr>
<td>Sandra Braddock</td>
<td>Tallahassee</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Kati Brooks</td>
<td>Crestview</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Jason Ehrlich</td>
<td>Ocala</td>
<td>Surgery</td>
</tr>
<tr>
<td>Brian Gibson</td>
<td>Panama City</td>
<td>Otolaryngology</td>
</tr>
<tr>
<td>Manny Herrera**</td>
<td>Orlando</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Victor Hulstread</td>
<td>Pensacola</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Melissa Lauder</td>
<td>Port Richey</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Matthew Lee**</td>
<td>Tallahassee</td>
<td>Orthopedic surgery</td>
</tr>
<tr>
<td>Stephanie Lee**</td>
<td>Tallahassee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Mark Leyngold</td>
<td>Gainesville</td>
<td>Plastic surgery</td>
</tr>
<tr>
<td>Kevin McLean</td>
<td>Orlando</td>
<td>Diagnostic radiology</td>
</tr>
<tr>
<td>Stelo Rekkas</td>
<td>Bradenton</td>
<td>Surgery</td>
</tr>
<tr>
<td>Regan Rostorfer**</td>
<td>Orlando</td>
<td>Hematology/oncology</td>
</tr>
<tr>
<td>Chris Sundstrom**</td>
<td>Tallahassee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Luc Tran</td>
<td>Sarasota</td>
<td>Psychiatry</td>
</tr>
<tr>
<td>Esther Vildor-Duzil</td>
<td>Jacksonville</td>
<td>Internal medicine</td>
</tr>
<tr>
<td><strong>Class of ’07</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Robin Albrett**</td>
<td>Marianna</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Saly Armasa Alpizar</td>
<td>Clearwater</td>
<td>Internal medicine</td>
</tr>
<tr>
<td>Jorge Arrico</td>
<td>Fort Lauderdale</td>
<td>Nephrology</td>
</tr>
<tr>
<td>John Beach</td>
<td>Fort Lauderdale</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Sandy Callis</td>
<td>Miami</td>
<td>Pediatrics</td>
</tr>
<tr>
<td>Shani-Kay Chambers</td>
<td>Winter Haven</td>
<td>Pediatrics</td>
</tr>
<tr>
<td>Robert Crescenzini</td>
<td>Plant City</td>
<td>Oncology</td>
</tr>
<tr>
<td>Rosemary Garcia Getting</td>
<td>Tampa</td>
<td>Anesthesiology</td>
</tr>
<tr>
<td>Charles Hotte</td>
<td>Fort Lauderdale</td>
<td>Gastroenterology</td>
</tr>
<tr>
<td>Timothy Kubal</td>
<td>Tampa</td>
<td>Oncology</td>
</tr>
<tr>
<td>Adam Langley**</td>
<td>Ocoee</td>
<td>Family and sports medicine</td>
</tr>
<tr>
<td>Kyle Moyle</td>
<td>Melbourne</td>
<td>Surgery</td>
</tr>
<tr>
<td>Nishita Patel**</td>
<td>Winter Park</td>
<td>Ophthalmology</td>
</tr>
<tr>
<td>Bina Patel-Elo**</td>
<td>Tampa</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Josef Plam</td>
<td>Tallahassee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Kristen Shepherd**</td>
<td>Sarasota</td>
<td>Radiology</td>
</tr>
<tr>
<td>Beau Toshik</td>
<td>Gainesville</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Gary Visser**</td>
<td>Ocoee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Brandy Willis</td>
<td>Tallahassee</td>
<td>Family medicine</td>
</tr>
<tr>
<td><strong>Class of ’08</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>George Amyradakis</td>
<td>Winter Park</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Jessica Auffant**</td>
<td>Orlando</td>
<td>OB-GYN</td>
</tr>
<tr>
<td><strong>Class of ’09</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Taillibah Ahmed</td>
<td>Orange Park</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Ellen Abellana</td>
<td>Jacksonville</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Casey Carrigan</td>
<td>Jacksonville</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Leslie Davis-Singletary</td>
<td>Miami</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Irmunic Elacin</td>
<td>Tallahassee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Amy Harrison</td>
<td>Tallahassee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Alisa Holland</td>
<td>Tampa</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Jonathan Journey</td>
<td>Gainesville</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Steele Lasker</td>
<td>Tallahassee</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Jennifer Mazid</td>
<td>Tallahassee</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Langdon Morrison</td>
<td>Venice</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Natalie Munoz-Siever</td>
<td>Orlando</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Stephanie Prada</td>
<td>Orlando</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Shannon Roberts</td>
<td>Venice</td>
<td>Family medicine</td>
</tr>
<tr>
<td>Richard Rodriguez</td>
<td>Miami</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Leslie Sanders</td>
<td>Pensacola</td>
<td>Pediatrics</td>
</tr>
<tr>
<td>Chelsea Tehan</td>
<td>Bradenton</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Stephen Vieil**</td>
<td>Daytona Beach</td>
<td>Emergency medicine</td>
</tr>
<tr>
<td>Jennifer Walker</td>
<td>Pace</td>
<td>Pediatrics</td>
</tr>
<tr>
<td><strong>Class of ’10</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brandon Allen</td>
<td>Gainesville</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Elizabeth Brooks Dickens</td>
<td>Quincy</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Tracy Graham**</td>
<td>Tallahassee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Mary Halil</td>
<td>Orlando</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Bernice Hippolte</td>
<td>St. Petersburg</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>William Long</td>
<td>St. Augustine</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Molly McIntyre</td>
<td>New Port Richey</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Chika Oparaocha</td>
<td>Orlando</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Nora Pepper**</td>
<td>Tallahassee</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Chantel Walker</td>
<td>Jacksonville</td>
<td>OB-GYN</td>
</tr>
<tr>
<td>Jill Ward</td>
<td>Orlando</td>
<td>OB-GYN</td>
</tr>
</tbody>
</table>

**Bold** denotes primary care
**Red** denotes a rural setting
**–** – College of Medicine faculty member
+ – Manatee County Rural Health Services
MORE OF THE PHYSICIANS FLORIDA NEEDS MOST

Pensacola Regional Campus

Tallahassee Regional Campus

MAP LEGEND

- Regional campus and surrounding counties
- Regional Campus
- Rural Site
- Primary care
- Other specialties
- Non-Rural Areas
- Rural Areas
**HANDS-ON LEARNING**

“I received a call from Dr. Richard Vagovic. He said that you had evaluated and cared for one of his OB-GYN patients, and that you did an absolutely phenomenal job. He went on to say that you were a great example of the caliber of graduates that our campus produces and a real testament to the job our faculty does.”

*November note from Luckey Dunn, M.D., dean of the Daytona Beach Regional Campus, to Class of 2009 alumnus Stephen Viel, now an emergency physician in Daytona Beach*

Much of what you’ll hear about the College of Medicine mentions hands-on education. You might wonder exactly what that means.

Our third-year students spend six to eight weeks apiece on “rotations” in various specialties such as family medicine, internal medicine and pediatrics. In addition, as part of Doctoring 3, they follow particular patients for months at a time — to get a better sense of real-world medicine.

After any medical encounter with a patient, students are expected to record it on a hand-held computer. With each encounter, they gain invaluable experience that many other medical schools don’t provide — experience that medical professionals routinely mention in notes like the one above.

In fact, during their third year, each student in the Class of 2014 averaged 938 patient encounters. *(See further details in chart.)*

True, an “encounter” might mean a student merely observed a physician at work. However, the level of care for nearly two-thirds of these encounters was “full,” meaning the student was responsible for taking the patient history, doing a physical exam and providing a differential diagnosis or treatment.

During fourth year, the focus is on more advanced medicine, so students spend more time with each patient. Still, each fourth-year student in the Class of 2013 averaged 308 patient encounters. *(See chart.)* And more than eight out of 10 times the student provided “full” care.

As a result of these experiences, our students are patient-centered. And they have long lists of stories about memorable patients — like the one below.

**‘I’m scared I’m going to die’**

*By Keniel Pierre, Class of 2015, Marianna rural training site*

My reason for entering medicine is to increase access to care for those who are underprivileged and uninsured. Throughout my internal medicine rotation I helped various people in those categories. “Ms. Jones” was admitted to the hospital while my attending physician and I were on call. I was sent in to get a full history and physical. I reported back to my attending physician, who diagnosed her with congestive heart failure due to atrial fibrillation and discharged her a day later with instructions and medications.

Six weeks later, I opened the door to the exam room to see Ms. Jones for her post-hospital follow-up. I said, “Hey, Ms. Jones! Remember me?” She laughed and said, “Sure I do!” She gave me a hug, sat back down and said, “I’m scared.” I asked her why.

“I went to the hospital six weeks ago because I thought I was having an asthma attack. I was only taking one medication. Now I’ve been diagnosed with two other diseases and I’m taking six medications! I have no job, no insurance, I’m scared I’m going to die, I don’t know what these medications mean or do, and my nerves are all messed up. What’s going on?”

I spent 20 minutes with her, and at the close of her visit she gave me a hug and said, “Thank you and God bless you. You’ve done for me what nobody else would have: You listened.”

Every 12-hour workday, every night without sleep, every class and every final had become worth it — because I was able to help Ms. Jones.
### Patient Encounters During Year 3 (Class of 2014)

<table>
<thead>
<tr>
<th>Clerkship</th>
<th>Number of students</th>
<th>Avg. encounters per student</th>
<th>Total encounters</th>
</tr>
</thead>
<tbody>
<tr>
<td>Surgery</td>
<td>119</td>
<td>194</td>
<td>23,124</td>
</tr>
<tr>
<td>Internal medicine</td>
<td>119</td>
<td>167</td>
<td>19,885</td>
</tr>
<tr>
<td>OB-GYN</td>
<td>118</td>
<td>141</td>
<td>16,658</td>
</tr>
<tr>
<td>Family medicine</td>
<td>115</td>
<td>143</td>
<td>16,433</td>
</tr>
<tr>
<td>Pediatrics</td>
<td>119</td>
<td>133</td>
<td>15,803</td>
</tr>
<tr>
<td>Psychiatry</td>
<td>115</td>
<td>128</td>
<td>14,731</td>
</tr>
<tr>
<td>Doctoring 3 (longitudinal)</td>
<td>123</td>
<td>72</td>
<td>8,794</td>
</tr>
<tr>
<td><strong>Total (all courses)</strong></td>
<td><strong>123</strong></td>
<td><strong>938</strong></td>
<td><strong>115,428</strong></td>
</tr>
</tbody>
</table>

### Patient Encounters During Year 4 (Class of 2013)

<table>
<thead>
<tr>
<th>Clerkship</th>
<th>Number of students</th>
<th>Avg. encounters per student</th>
<th>Total encounters</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency medicine</td>
<td>114</td>
<td>105</td>
<td>11,973</td>
</tr>
<tr>
<td>Advanced family medicine</td>
<td>113</td>
<td>88</td>
<td>9,882</td>
</tr>
<tr>
<td>Advanced internal medicine</td>
<td>113</td>
<td>71</td>
<td>7,998</td>
</tr>
<tr>
<td>Geriatrics</td>
<td>113</td>
<td>50</td>
<td>5,603</td>
</tr>
<tr>
<td><strong>Total (all courses)</strong></td>
<td><strong>115</strong></td>
<td><strong>308</strong></td>
<td><strong>35,456</strong></td>
</tr>
</tbody>
</table>
All students at M.D. programs in the United States and Canada are required to take the standardized United States Medical Licensing Exam (USMLE), given at the end of the second year of medical school (Step 1) and early in the fourth year (Step 2).

The College of Medicine recruits students with a heavier emphasis on personal attributes that help to predict who has the potential to become a competent and compassionate physician. However, our students compare favorably in USMLE performance with students at medical schools where MCAT scores and grade-point averages take higher priority in the admissions process.

The charts on these pages also demonstrate how MCAT scores for incoming students are not good measures for predicting academic performance. That point is illustrated by the fact that every year since the medical school opened in 2001, FSU students have scored well above what would have been predicted for them based on MCAT scores.

The lesson learned: We recruit students who we think are most likely to develop into the kind of physician you’d like to have as your own – compassionate, listens to the patient, competent. And, by the way, it turns out they’re also able to perform at a very high level on exams.

### Measuring Academic Excellence

<table>
<thead>
<tr>
<th>Classes</th>
<th>'05</th>
<th>'06</th>
<th>'07</th>
<th>'08</th>
<th>'09</th>
<th>'10</th>
<th>'11</th>
<th>'12</th>
<th>'13</th>
<th>'14</th>
</tr>
</thead>
<tbody>
<tr>
<td>National Step 1</td>
<td>216</td>
<td>216</td>
<td>217</td>
<td>218</td>
<td>222</td>
<td>221</td>
<td>221</td>
<td>222</td>
<td>224</td>
<td>227</td>
</tr>
<tr>
<td>National Step 2</td>
<td>220</td>
<td>221</td>
<td>225</td>
<td>226</td>
<td>229</td>
<td>230</td>
<td>233</td>
<td>237</td>
<td>238</td>
<td>238*</td>
</tr>
<tr>
<td>FSU Step 1</td>
<td>211</td>
<td>210</td>
<td>222</td>
<td>214</td>
<td>220</td>
<td>213</td>
<td>218</td>
<td>217</td>
<td>218</td>
<td>221</td>
</tr>
<tr>
<td>FSU Step 2</td>
<td>215</td>
<td>224</td>
<td>230</td>
<td>227</td>
<td>231</td>
<td>230</td>
<td>236</td>
<td>235</td>
<td>236</td>
<td>240</td>
</tr>
<tr>
<td>National Increase</td>
<td>4</td>
<td>5</td>
<td>8</td>
<td>8</td>
<td>7</td>
<td>9</td>
<td>12</td>
<td>15</td>
<td>13</td>
<td>11</td>
</tr>
<tr>
<td>Step 2 vs Step 1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>FSU Increase</td>
<td>4</td>
<td>14</td>
<td>8</td>
<td>13</td>
<td>11</td>
<td>17</td>
<td>18</td>
<td>19</td>
<td>18</td>
<td>19</td>
</tr>
<tr>
<td>Step 2 vs Step 1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* Estimate January 2014
**U.S. Medical Licensing Exam**

**Mean Overall Score for First-Time Takers**

**USMLE Step 1**
(given at the end of the second year of medical school)

- **Pass rate**
  - FSU: 93 percent
  - All other U.S. and Canadian: 93 percent

<table>
<thead>
<tr>
<th>Class</th>
<th>Score on USMLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>'05</td>
<td>230</td>
</tr>
<tr>
<td>'06</td>
<td>220</td>
</tr>
<tr>
<td>'07</td>
<td>210</td>
</tr>
<tr>
<td>'08</td>
<td>200</td>
</tr>
<tr>
<td>'09</td>
<td>190</td>
</tr>
<tr>
<td>'10</td>
<td>180</td>
</tr>
</tbody>
</table>

**USMLE Step 2 Clinical Knowledge** (first-time takers)
(given early in the fourth year of medical school)

- **Pass rate**
  - FSU: 98 percent
  - All other U.S. and Canadian: 96 percent

<table>
<thead>
<tr>
<th>Class</th>
<th>Score on USMLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>'05</td>
<td>240</td>
</tr>
<tr>
<td>'06</td>
<td>230</td>
</tr>
<tr>
<td>'07</td>
<td>220</td>
</tr>
<tr>
<td>'08</td>
<td>210</td>
</tr>
<tr>
<td>'09</td>
<td>200</td>
</tr>
<tr>
<td>'10</td>
<td>190</td>
</tr>
</tbody>
</table>

**USMLE Step 2 Clinical Skills** (first-time takers)
(given early in the fourth year of medical school)

- **Pass rate**
  - FSU: 99 percent
  - All other U.S. and Canadian: 97 percent

<table>
<thead>
<tr>
<th>Class</th>
<th>% Passing</th>
</tr>
</thead>
<tbody>
<tr>
<td>'10</td>
<td>96</td>
</tr>
<tr>
<td>'11</td>
<td>95</td>
</tr>
<tr>
<td>'12</td>
<td>94</td>
</tr>
<tr>
<td>'13</td>
<td>93</td>
</tr>
<tr>
<td>'14</td>
<td>92</td>
</tr>
</tbody>
</table>

Note: 2014 Step 2 CS scores were not available at press time.
RESEARCH REFLECTING OUR MISSION

Since its first regional campuses opened in 2003, the College of Medicine has built a reputation for giving medical students unrivaled access to patients from every demographic (see charts, Page 13). Medical schools nationwide have inquired about how the model works after seeing the kind of successful outcomes achieved at Florida State over its first 10 years of community-based clinical training.

More than 2,200 physicians across Florida are part of the college’s clerkship faculty, providing the opportunity for Florida State medical students to work with their patients. For years, the college’s rapidly growing research program has sought to tap into the same physician-patient network that produces such great benefits for its medical students. Doing so will give research scientists — those employed by the College of Medicine and those collaborating with the college — access to millions of patients reflecting Florida’s increasingly diverse population.

In 2013, the college’s Clinical Research Network (CRN) reached a milestone event — though it went unnoticed by most — publishing its first journal articles related to the collection of data from that patient population.

“Having this network of every ethnicity and age and demographic will be incredibly powerful in translating all that information into answers for questions like, ‘How does that disease happen?’ and ‘How can we keep people healthy?’” said Myra Hurt, senior associate dean for research and graduate programs.

“This is the ultimate aging research, being able to follow a patient population over time and watch the genetic data grow and reveal to us so many of the great unknowns in the way diseases work.”

(For one example of how the CRN is helping to expand faculty research, see “NEW AVENUES OF UNDERSTANDING” on Page 19.)

Among other things, Hurt’s goals for the CRN are to collect blood samples from all children being cared for by physicians on the college’s clerkship faculty. “Over time, the data we could gather from that would be priceless,” she said. “We’d reach a point with our science where we could say things like, ‘This is what is going to happen to someone who has hypertension, genetically, when they are 40 years old.’ And maybe we’d be able to fix that.”

A SMALL SAMPLE OF SOME OF THE COLLEGE OF MEDICINE’S RESEARCH ACHIEVEMENTS IN 2013:

- **Amy Wetherby**, director of the Autism Institute, received a $2.5 million National Institutes of Health (NIH) grant to investigate a new method of screening children with autism spectrum disorder (ASD). Her work could help physicians screen children as early as their first birthday using the Early Screening for Autism and Communication Disorders — “Smart ESAC,” and online smart technology. The earlier children are diagnosed, the better their chances for social success as they age.

- **Pradeep Bhide**, Rodgers Eminent Scholar Chair of Developmental Neuroscience and director of the Center for Brain Repair, had a publication accepted on his work to develop ADHD medication that is nonaddictive. His article will appear in the Journal of Neuroscience, and his work was rewarded with a GAP funding grant from the FSU Research Foundation.
Mohamed Kabbaj, professor of biomedical sciences, received a $1.9 million grant from the National Institute of Mental Health for his study on sex differences in anxiety, which could lead to more effective ways of treating depression and anxiety in men and women.

Eric Laywell, associate professor of biomedical sciences, received a $430,000 NIH grant for studying a new therapeutic agent for treating patients with the most common form of terminal brain tumors. The goal is to help physicians provide treatments that improve quality of life and extend life expectancy.

Jose Pinto, assistant professor of biomedical sciences, was named Stop Heart Disease Researcher of the Year by the Florida Heart Research Institute. The institute cited his novel approaches to explaining the underlying mechanism of heart disease.

Branko Stefanovic, associate professor of biomedical sciences, drew praise and a grant from the Florida Department of Health Bankhead Coley Cancer Research Program for his study on controlling fibrosis to prevent hepatocellular carcinoma. His work was recognized in the journal International Innovation for its insight into potential antifibrotic drugs.

David Meckes, assistant professor of biomedical sciences, also received a Bankhead Coley Cancer Research grant, for his work to better understand viral-associated cancers. The journal Proceedings of the National Academy of Sciences also published Meckes’ research findings about the effect Epstein-Barr and Kaposi sarcoma viruses have on the cargo of tiny vesicles that are released from cancer cells. He joined the College of Medicine faculty in 2013.

Yanchang Wang, associate professor of biomedical sciences, received a $1 million NIH grant to study the molecular mechanisms ensuring bipolar attachment of chromosomes. The ultimate objective is to discover new targets in the cell where cancer can be diagnosed and treated.

Nearly a dozen College of Medicine faculty members were honored at the 2013 Florida State University Innovators Reception. They were among the university faculty who received a Grant Assistance Program (GAP) award, a patent or otherwise had their research commercialized for its potential value to improve lives.

The honored College of Medicine faculty include Michael Blaber, Jose Pinto, Jacob VanLandingham, James Olcese, Ewa Bienkiewicz, Sanjay Kumar, Branko Stefanovic and Kim Van der Linde. Those who received GAP awards were Pradeep Bhide and Jinmin Zhu, Myra Hurt and Raed Rizkallah, and Amy Wetherby.
BRAIN POWER

One area of emphasis in the college’s biomedical research program is the human brain. Pradeep Bhide is director of the Center for Brain Repair, where the focus is on prevention, amelioration, treatment and repair of injuries or damage to the brain and spinal cord. These typically are a result of trauma, genetic and degenerative disease, stroke, drug abuse and environmental toxins, among other causes.

Better understanding how the brain functions leads to countless possibilities for improving lives. For example, Bhide and Assistant Professor Jinmin Zhu (pictured above) have created a company working to develop a new treatment for Attention Deficit Hyperactivity Disorder (ADHD). The current drug treatment, Ritalin, is mildly addictive, resulting in drug abuse and parents who are reluctant to administer it. Their company will develop a new treatment to block the addictive effects and allow the beneficial effects to persist.

“The company is trailblazing,” said Richard Nowakowski, chair of the Department of Biomedical Sciences. “Even for the university, we haven’t had this kind of intellectual, entrepreneurial activity to this extent here before.”

Also focusing on the brain and its central role in human health is new faculty member Yi Ren, an immunologist who is studying spinal cord injury. Young people are the most susceptible due to risky or unintentional behaviors.

“She has discovered that cells from the immune system entering the brain as a result of a spinal cord injury could be responsible for paralysis due to the formation of a glial scar,” Nowakowski said.

When Ren deletes certain genes related to the immune system, there are significant positive changes in how the injured spinal cord reacts.

NEW AVENUES OF UNDERSTANDING

Vice Chair for Research Heather Flynn is collaborating with physicians within the College of Medicine’s Clinical Research Network to reach women suffering from depression who might otherwise not be coming forward. The developing FSU Program on Maternal-Child Health is an interdisciplinary effort aiming to improve the understanding, detection and treatment of health issues that begin with women during pregnancy and affect the infant and child.

“We have a particular emphasis on mental health, stress and health behaviors that are typically under-recognized by clinicians and relate to devastating, lifelong problems for the woman and her children,” Flynn said.

Flynn is expanding her translational research at three of the medical school’s six regional campuses – in Orlando, Tallahassee and Pensacola – conducting depression screenings on young women during pregnancy. Because of the CRN, Flynn has been able to access women from these diverse areas of the state that are more representative of Florida’s population. Many of the women in rural communities would not typically seek medical care for their condition.

![Funded grants and contracts by type (2013)]

![2013 Impact of FSU College of Medicine research in Florida]

$43.2 million (funded contracts and grants – 2013)

$100.3 million (economic impact in Florida – 2013)

Source: Report on the economic impact of publicly funded research conducted by AAMC-member medical schools. Prepared for the AAMC by Tripp Umbach.
Melissa Velarde and Sarah Weaver, like many College of Medicine students before them, were actively involved with FSU Cares during their first two years of medical school at the main campus in Tallahassee.

They participated in health fairs, pitched in at fundraisers and joined spring break medical outreach trips to Immokalee, the Texas-Mexico border and Panama. They even ran in the Homecoming 5K-FSU Cares primary fundraising event.

And then it was time to move on. Velarde headed to Daytona Beach for her third and fourth years of medical school. Weaver was off to Orlando.

Founded not long after the medical school opened in 2001, FSU Cares is the College of Medicine’s largest student organization and is synonymous with the school’s desire to be an active community partner. But FSU Cares involved mostly first- and second-year students, having failed to establish traction in regional campus communities.

Velarde and Weaver, classmates who graduated in May, were determined to change that. They vowed to find ways for students to continue participating in FSU Cares outreach events during their clinical training years.

“I grew up going to free clinics and watching that around me and the impact those people had in my life. That’s where I fell in love with medicine,” said Velarde, whose family “had to start from scratch” after moving to the United States when she was a child.

“I always tell people I fell in love with wanting to help people before the science kicked in, and then it all came together,” she said. “FSU Cares really allowed me to put that into practice.”

Working with faculty member Kevin Sherin, an Orlando family physician, Weaver got FSU Cares involved with an event being run by a church in Apopka. She wrote a handbook to pass along to future students, ensuring they’d build on the relationship after she graduated.

(Cont’d Page 22)
The Third Annual Apopka Health Fair was held in January with around a dozen students from the main campus joining third- and fourth-year students from Orlando and Daytona Beach. Velarde developed a similar opportunity for FSU Cares in Daytona Beach. Both events are held around MLK Day activities and allow students traveling from the main campus to participate in two events – one in Daytona Beach on Saturday and one in Apopka the following day.

Building on Velarde’s effort and her knowledge of acquiring a supporting grant from the American Medical Association, current Daytona Beach students Ankita and Avani Patel started a “Fall Back into Health” event in August.

Among the services provided to patients, who are mostly uninsured or underinsured, are body mass index (BMI), blood pressure, glucose and vision screenings. Participants also have access to health education, smoking cessation tips, yoga demonstrations and women’s health information from OB-GYN faculty at Halifax Health.

“Community members are coming to the fairs, because they want to change,” said Avani Patel. “They’ve kind of made the initiative and (as a medical student) you can continue, hopefully, motivating them and giving them more resources, too.”

In 2013, a third FSU Cares health fair began in Pensacola, where third-year student John Hahn organized an event in conjunction with the 10th anniversary of the Pensacola Regional Campus. In two locations and with 10 community partners assisting, students provided health screenings and services to more than 100...
underserved patients ranging from children to the elderly.

“We served a patient population that would not have otherwise received basic medical care, including glucose checks, blood pressure, BMI and HIV tests, as well as general patient education,” said Hahn. “We also provided breakfast for the patients and gave away essential supplies, such as shoes, socks, shaving razors, toothbrushes and toothpaste, and canned foods.”

It’s not all about giving.

“FSUCares was re-conceptualized so that we will be an organization that is the vehicle for service learning in the college. We will partner with other student organizations on various events much more frequently,” said Kimberly Driscoll, assistant professor of medical humanities. She is the FSUCares faculty advisor, along with clinical advisor Ricardo Gonzalez-Rothi, chair of the Department of Clinical Sciences.

While almost half of College of Medicine graduates end up practicing in non-primary care specialties, the hope is that they will take the medical school’s mission with them. Community service events like the ones Velarde and Weaver extended to the regional campuses contribute toward that goal.

“Giving back to the community re-energizes me. I think it actually makes me happier,” said Avani Patel. “It’s like a release to get away from all the medical school responsibilities and all the studying.”

Velarde, now a first-year resident in pediatrics at Arnold Palmer Hospital for Children in Orlando, said the opportunities with FSUCares were among the best learning experiences of her time in medical school.

“It’s rewarding, and it’s nice to see that you can really make a difference,” she said. “A lot of people think that there are more obstacles in the way than there really are. I still, hands down, would like to work at a free clinic.”
Three-fourths of our Bridge Program alumni have gone into primary care, a College of Medicine priority. Three of the 11 Bridge alumni who've completed residency are practicing in rural areas, another priority. Two-thirds of Bridge alumni are African-American, 20 percent are Hispanic and almost all plan to work with the medically underserved, another piece of the school’s mission.

Three of the school’s four current class presidents are Bridge alums. And of the 48 students who’ve leaped from Bridge into the first year of medical school, only two have failed to graduate.

As she rattles off these stats, Associate Dean Helen Livingston can’t help but smile. She remembers when people shook their heads and said, “These kids’ MCAT scores are too low. They can’t cut it in med school.”

As it turns out, they can. The 12-month Bridge master’s program, which provides another entrance into medical school for 10 to 15 students per year, has been a resounding success. The MCAT score is not an accurate predictor of performance after all.

“There are other medical schools would not even have granted me an interview because of my lower-than-average stats, but the Bridge program looked at my overall application, including my personality and my having overcome adversities,” said Kadijo Wade, a Bridge alumna who’s now in the Class of 2016. “The program selects many minorities, like me, who they feel will serve the underserved as primary-care physicians. It fosters that desire.”

Said classmate Adam Baptiste, “Bridge is a life-changing program.”

Few students from rural and minority backgrounds apply to medical school. So the philosophy of the College of Medicine and its predecessor Program in Medical Sciences was to “grow our own.” So pipeline programs — to engage minority and rural students in math and science as early as middle school — were an integral part of this medical school from the start.

“Bridge students graduate at the same rate in the same time frame, on average, that all medical students do,” said Lynn Romrell, associate dean for medical education. “I think that’s remarkable.”

Romrell also teaches anatomy and oversees teaching assistants. “Most of the Bridge students want to be TAs,” he said. “The students who help others learn become more competent learners themselves.”

As recently as 2007, there were only three other programs in the country like Bridge — at Wayne State, Michigan State
and Wake Forest. Now there are about 20, with more in the works. The Association of American Medical Colleges, a key player in accrediting medical schools, expects schools to reach out to prospective students from disadvantaged and minority backgrounds to train physicians of the future.

Livingston and her team say they look carefully at each applicant. “When many of these students graduated from high school, they had no idea they were even going to college, much less medical school,” she said. “They had a very bumpy ride. But if you really look at their progress, you’ll see that somewhere around their junior or senior year of college, they woke up. And they suddenly started making nothing but As and B’s. That’s the student you can do something with. They have the work ethic and the dedication, and they can overcome obstacles.

“Everyone worries about standardized test-taking, but you can teach people how to do that.”

SSTRIDE IN DEMAND

The College of Medicine’s SSTRIDE program has attracted attention from medical schools nationwide and also is getting attention from educators who’d like to see their students have access.

SSTRIDE (Science Students Together Reaching Instructional Diversity and Excellence) is a program designed to identify and prepare more qualified medical school candidates from backgrounds traditionally underrepresented both in M.D. programs and in the physician workforce. The goal is to produce more of the physicians who are most likely to make caring for Florida’s underserved patients a priority in their medical practice. It has been demonstrated that physicians who come from underserved backgrounds are far more likely to choose that patient population as a career focus.

In 2013, SSTRIDE was invited to participate in the Orlando Medical Careers Partnership, an initiative that Orlando City Commissioner Daisy Lynum envisioned to create new educational and employment opportunities for socioeconomically challenged residents. She also sought a way to engage Orlando youth in science and medical education.

As a result of the partnership, SSTRIDE is expanding to include a program in Orlando, working with students there at Jones High School.

The program will offer elective college preparatory classes, individualized tutoring, mentoring from premedical and medical students, educational speakers from College of Medicine clinical faculty and other forms of community engagement.

This effort aligns with the FSU College of Medicine mission statement to be responsive to community needs, especially through service to elder, rural, minority and underserved populations. “In Jones High students we see the potential for the same wonderful outcomes that SSTRIDE has produced in Leon, Gadsden, Madison and Okaloosa counties,” said Associate Dean Helen Livingston.

Pictured above at the March 2013 press conference announcing the Orlando Medical Careers Partnership: (l-r) former Bridge and current Orlando Regional Campus students Stephanie Flores and Angela Guzman, PIMS graduate and current Orlando physician Tyrell Johnson, Director of Outreach Thesla Berne-Anderson, Orlando City Commissioner Daisy Lynum, Associate Professor and PIMS grad Kendall Campbell and Associate Dean Helen Livingston.

BRIDGE STUDENTS … AT A GLANCE

<table>
<thead>
<tr>
<th>Characteristic</th>
<th>ALL COM STUDENTS</th>
<th>BRIDGE STUDENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Black</td>
<td>30 (65 percent)</td>
<td></td>
</tr>
<tr>
<td>Hispanic</td>
<td>9 (20 percent)</td>
<td></td>
</tr>
<tr>
<td>Rural background</td>
<td>9 (20 percent)</td>
<td></td>
</tr>
<tr>
<td>In practice in rural area</td>
<td>3 (27 percent of Bridge students who are now practicing)</td>
<td></td>
</tr>
</tbody>
</table>
Once they graduate, medical students must spend at least three additional years in residency programs for advanced training. At a time when residency programs are scarce in Florida, the College of Medicine continues to increase its involvement in graduate medical education.

Not surprisingly, the biggest news of 2013 came from the newest programs, which are still engaged in the heavy lifting of getting established.

In May, the Family Medicine Residency Program at Lee Memorial Health System in Fort Myers received initial accreditation for three years. Program Director Gary Goforth and his team are now working hard to recruit the best candidates they can get in the upcoming match for 2014. Associate Dean for Graduate Medical Education Joan Meek, M.D., praises the “great clinical partnership” between the College of Medicine and Lee Memorial Health System.

At the other end of the state, meanwhile, a subcommittee of the medical school’s GME committee conducted an internal review of the year-old Internal Medicine Residency Program at Tallahassee Memorial HealthCare and found that “it has made great progress in its first year of operation.” Meek spoke highly of TMH’s support for the program.

In the meantime, the well-established pediatrics and OB-GYN residency programs at Sacred Heart Health System continue to thrive. The College of Medicine has been sponsoring them since 2006, but the OB program has existed since 1964, and the pediatrics program since 1969.

The latest addition to the GME family became official July 1. That’s when the College of Medicine began sponsorship of the existing Procedural Dermatology Fellowship at Dermatology Associates of Tallahassee. The program is directed by Armand Cognetta Jr., M.D.

In the works is a residency program in general surgery, in cooperation with TMH. The surgery program will hire a director in 2014 as the first step toward the new program accreditation process.
Florida State University College of Medicine Obstetrics and Gynecology Residency Program at Sacred Heart Health System
5045 Carpenter Creek Drive
Pensacola, FL 32503
Office: 850.416.2418
Program Director Julie Zemaitis DeCesare, M.D.
Program Coordinator Julie Floyd
med.fsu.edu/obgynresidency

Florida State University College of Medicine Pediatric Residency Program at The Children's Hospital at Sacred Heart
5153 N. 9th Ave.
Nemours Children's Hospital, 6th Floor
Pensacola, FL 32504
Office: 850.416.7658
Program Director Peter Jennings, M.D.
Program Coordinator Danika Talbert
med.fsu.edu/pediatricresidency

Florida State University College of Medicine Procedural Dermatology Fellowship Program at Dermatology Associates of Tallahassee
1707 Riggins Road
Tallahassee, FL 32308
Office: 850.877.0106
Program Director Armand Cognetta Jr., M.D.
med.fsu.edu/dermatologyfellowship

Florida State University College of Medicine Internal Medicine Residency Program at Tallahassee Memorial HealthCare
1300 Miccosukee Road
Tallahassee, FL 32308
Office: 850.431.7910
Program Director Gregory Todd, M.D.
Program Coordinator Faye Justin
med.fsu.edu/internalmedicineresidency

Florida State University College of Medicine Family Medicine Residency Program at Lee Memorial Health System
2780 Cleveland Ave., Suite 709
Fort Myers, FL 33901
Office: 239.343.2371
Program Director Gary Goforth, M.D.
Program Coordinator Kathleen Mattis
med.fsu.edu/familymedicineresidency

Florida State University College of Medicine Obstetrics and Gynecology Residency Program at Sacred Heart Health System
5045 Carpenter Creek Drive
Pensacola, FL 32503
Office: 850.416.2418
Program Director Julie Zemaitis DeCesare, M.D.
Program Coordinator Julie Floyd
med.fsu.edu/obgynresidency

Florida State University College of Medicine Pediatric Residency Program at The Children's Hospital at Sacred Heart
5153 N. 9th Ave.
Nemours Children's Hospital, 6th Floor
Pensacola, FL 32504
Office: 850.416.7658
Program Director Peter Jennings, M.D.
Program Coordinator Danika Talbert
med.fsu.edu/pediatricresidency

Florida State University College of Medicine Procedural Dermatology Fellowship Program at Dermatology Associates of Tallahassee
1707 Riggins Road
Tallahassee, FL 32308
Office: 850.877.0106
Program Director Armand Cognetta Jr., M.D.
med.fsu.edu/dermatologyfellowship

Florida State University College of Medicine Internal Medicine Residency Program at Tallahassee Memorial HealthCare
1300 Miccosukee Road
Tallahassee, FL 32308
Office: 850.431.7910
Program Director Gregory Todd, M.D.
Program Coordinator Faye Justin
med.fsu.edu/internalmedicineresidency

Florida State University College of Medicine Family Medicine Residency Program at Lee Memorial Health System
2780 Cleveland Ave., Suite 709
Fort Myers, FL 33901
Office: 239.343.2371
Program Director Gary Goforth, M.D.
Program Coordinator Kathleen Mattis
med.fsu.edu/familymedicineresidency

Florida State University College of Medicine Obstetrics and Gynecology Residency Program at Sacred Heart Health System
5045 Carpenter Creek Drive
Pensacola, FL 32503
Office: 850.416.2418
Program Director Julie Zemaitis DeCesare, M.D.
Program Coordinator Julie Floyd
med.fsu.edu/obgynresidency

Florida State University College of Medicine Pediatric Residency Program at The Children's Hospital at Sacred Heart
5153 N. 9th Ave.
Nemours Children's Hospital, 6th Floor
Pensacola, FL 32504
Office: 850.416.7658
Program Director Peter Jennings, M.D.
Program Coordinator Danika Talbert
med.fsu.edu/pediatricresidency

Florida State University College of Medicine Procedural Dermatology Fellowship Program at Dermatology Associates of Tallahassee
1707 Riggins Road
Tallahassee, FL 32308
Office: 850.877.0106
Program Director Armand Cognetta Jr., M.D.
med.fsu.edu/dermatologyfellowship

Florida State University College of Medicine Internal Medicine Residency Program at Tallahassee Memorial HealthCare
1300 Miccosukee Road
Tallahassee, FL 32308
Office: 850.431.7910
Program Director Gregory Todd, M.D.
Program Coordinator Faye Justin
med.fsu.edu/internalmedicineresidency

Florida State University College of Medicine Family Medicine Residency Program at Lee Memorial Health System
2780 Cleveland Ave., Suite 709
Fort Myers, FL 33901
Office: 239.343.2371
Program Director Gary Goforth, M.D.
Program Coordinator Kathleen Mattis
med.fsu.edu/familymedicineresidency

Florida State University College of Medicine Obstetrics and Gynecology Residency Program at Sacred Heart Health System
5045 Carpenter Creek Drive
Pensacola, FL 32503
Office: 850.416.2418
Program Director Julie Zemaitis DeCesare, M.D.
Program Coordinator Julie Floyd
med.fsu.edu/obgynresidency

Florida State University College of Medicine Pediatric Residency Program at The Children's Hospital at Sacred Heart
5153 N. 9th Ave.
Nemours Children's Hospital, 6th Floor
Pensacola, FL 32504
Office: 850.416.7658
Program Director Peter Jennings, M.D.
Program Coordinator Danika Talbert
med.fsu.edu/pediatricresidency

Florida State University College of Medicine Procedural Dermatology Fellowship Program at Dermatology Associates of Tallahassee
1707 Riggins Road
Tallahassee, FL 32308
Office: 850.877.0106
Program Director Armand Cognetta Jr., M.D.
med.fsu.edu/dermatologyfellowship

Florida State University College of Medicine Internal Medicine Residency Program at Tallahassee Memorial HealthCare
1300 Miccosukee Road
Tallahassee, FL 32308
Office: 850.431.7910
Program Director Gregory Todd, M.D.
Program Coordinator Faye Justin
med.fsu.edu/internalmedicineresidency

Florida State University College of Medicine Family Medicine Residency Program at Lee Memorial Health System
2780 Cleveland Ave., Suite 709
Fort Myers, FL 33901
Office: 239.343.2371
Program Director Gary Goforth, M.D.
Program Coordinator Kathleen Mattis
med.fsu.edu/familymedicineresidency

Florida State University College of Medicine Obstetrics and Gynecology Residency Program at Sacred Heart Health System
5045 Carpenter Creek Drive
Pensacola, FL 32503
Office: 850.416.2418
Program Director Julie Zemaitis DeCesare, M.D.
Program Coordinator Julie Floyd
med.fsu.edu/obgynresidency

Florida State University College of Medicine Pediatric Residency Program at The Children's Hospital at Sacred Heart
5153 N. 9th Ave.
Nemours Children's Hospital, 6th Floor
Pensacola, FL 32504
Office: 850.416.7658
Program Director Peter Jennings, M.D.
Program Coordinator Danika Talbert
med.fsu.edu/pediatricresidency

Florida State University College of Medicine Procedural Dermatology Fellowship Program at Dermatology Associates of Tallahassee
1707 Riggins Road
Tallahassee, FL 32308
Office: 850.877.0106
Program Director Armand Cognetta Jr., M.D.
med.fsu.edu/dermatologyfellowship

Florida State University College of Medicine Internal Medicine Residency Program at Tallahassee Memorial HealthCare
1300 Miccosukee Road
Tallahassee, FL 32308
Office: 850.431.7910
Program Director Gregory Todd, M.D.
Program Coordinator Faye Justin
med.fsu.edu/internalmedicineresidency
Ask psychologist Elena Reyes to summarize the health challenges facing the children of Immokalee’s migrant farmworkers, and she’ll quickly list four strikes against them: poor, underserved, transient, language barrier.

Prevalent conditions in the population, such as anxiety disorders and obesity, can be managed at a primary care doctor’s office, with an integrated team that includes a mental health provider.

Making such teams available throughout Collier County is at the heart of an ambitious new Behavioral Health Initiative funded by the Naples Children and Education Foundation, founders of the Naples Winter Wine Festival. The total amount going to the many partners in this three-year effort is $3.6 million, including $1.3 million to FSU for workforce development.

“NCEF doesn’t just give money,” Reyes said. “They are part of the initiative, because what they would like to see is systemic change.”

In 2007 NCEF provided $2 million for renovations to the 29,000-square-foot medical clinic that is now the College of Medicine’s Immokalee Health Education Site.

“They’re now at the next level,” Reyes said, “of building the workforce – physicians, psychologists, psychiatrists, nurses, staff, students – to fill those buildings.

“You need an integrated-care approach. Since patients get all their health care here, they can also get their mental health care when they come to see their pediatrician. That also gives our students an opportunity to work within that model.”

Psychiatric care for children had not been available in Immokalee, but through this initiative a psychiatrist is coming to town twice a week. Also, FSU’s College of Communication is creating a certificate program for its students to become medical interpreters.

Primary-care physicians, too, are undergoing training in psychopharmacology (drugs that affect behavior).

“We have cutting-edge, state-of-the-art care,” said Reyes, who has been getting invitations from around the country to speak about integrated care. “You will often see this in academic health centers, but we have brought this model into a small county.”
THE CHALLENGE OF ALZHEIMER’S

Dave Groves is a financial advisor and Florida State University supporter who has watched his father struggle with Alzheimer’s disease. For some years he has donated money to the FSU College of Business, from which he graduated in 1976. But he also has donated to the College of Medicine, mostly to the Dean’s Discretionary Fund. A grateful Dean John Fogarty, one of Groves’ clients, suggested last year that a contribution to one of the medical school’s academic programs might be even more helpful.

So Groves immediately thought of a project led by Professor Rob Glueckauf, another of his clients. It’s called ACTS (African-American Alzheimer’s Caregiver Training and Support). For years Glueckauf has been studying ways to provide more effective support for those who, because of the stress of caregiving, are battling depression themselves.

“Rob’s project really hit home with me,” Groves said. “My company, VALIC, provides a nice match.” Between his contribution and VALIC’s contribution, it comes to $75,000 over a five-year period.

CHIP OFF THE MEDICAL BLOCK

People who support our medical school sometimes support other schools as well. Consider the Ullmans.

Saul Ullman, M.D., runs Ullman Eye Consultants in Pensacola. He’s on the alumni board for the University of Florida medical school, his alma mater. But he’s on our clerkship faculty, and he and his wife, Nancy, made the lead gift to establish our Pensacola Regional Campus Clerkship Faculty Scholarship Endowment (where other faculty members are joining them).

To both FSU and UF, then, the Ullmans have donated time, money — and sons.

Identical twins David and Michael are both third-year medical students, David at FSU and Michael at UF.

Both grew up in Pensacola, where clerkship faculty member Malcolm White, M.D., remembers them well. He was their pediatrician from just after they were born into their teens. So White requested that David Ullman be assigned to him during the required pediatrics rotation.

Robert Wilson, M.D., pediatric clerkship co-director for the Pensacola campus, recalls how well the teacher-student relationship worked.

“Last year with a 13-year-old patient, David described his findings to Dr. White,” Wilson said. “He gave what he thought was the diagnosis, with ‘Left Otitis Media’ first on the short list. Dr. White said, ‘David, would you bet your grade on that?’ David smiled and said he would like to get a second look first.

“When Dr. White looked in on the patient, he reported to the mother that the student was five out of five for his ear infection cases that day,” Wilson said. “It’s rare to do that well after four weeks.”
COMMITMENT TO EDUCATION

As a teacher, principal, county commissioner, superintendent of schools, state-level educator and now state senator, Bill Montford has been an advocate for education. Likewise, as a lifelong elementary school teacher, Jane G. Montford has nurtured countless young people. The William J. and Jane G. Montford Excellence in Medical Education Scholarship Endowment will serve as a lasting tribute to their commitment.

Through this endowment, the Montfords will improve the lives of not only the medical students who directly benefit from it but also the Florida patients to whom they will provide primary care.

HELPING HIS STUDENTS

Ron Hartsfield, dean of the College of Medicine’s Tallahassee Regional Campus, wants his students to stay true to our primary-care mission — a mission he learned well in 1980-81, when he completed his first year of medical education at Florida State via the Program in Medical Sciences.

Last year he heard from some top 2013 graduates that debt could steer them away from that mission. Scholarship funds for his campus don’t keep pace with those at the five other regional campuses, largely because the main FSU campus is only a few miles away.

There’s a need for scholarships for first- and second-year students on the main campus and third- and fourth-year students at the nearby regional campus. So Hartsfield established the Tallahassee Regional Campus Clerkship Faculty Scholarship Fund by providing the lead gift, and he’s encouraging his faculty to join him — “for the students.”

TOOLS TO BUILD WITH

Mary Mock is industrious, as her packed-with-power-tools workshop attests. She knows how things work — and that includes the world of medicine. Mock studied in the medical technology program at Florida State, interned at Charity Hospital in New Orleans and worked at Baptist Hospital in Pensacola. That’s where she met her late husband, A.E. Mock, a prominent OB-GYN for many years. She has close friendships in the medical community stemming from his practice, and she’s excited to see medical education thriving in Pensacola.

So she has made a planned gift to the College of Medicine. As provided in her will, her donation will establish an endowment to help fund the clerkship director of OB-GYN at the Pensacola campus.

COMMITMENT TO EDUCATION

As a teacher, principal, county commissioner, superintendent of schools, state-level educator and now state senator, Bill Montford has been an advocate for education. Likewise, as a lifelong elementary school teacher, Jane G. Montford has nurtured countless young people.

The William J. and Jane G. Montford Excellence in Medical Education Scholarship Endowment will serve as a lasting tribute to their commitment.

Through this endowment, the Montfords will improve the lives of not only the medical students who directly benefit from it but also the Florida patients to whom they will provide primary care.
A 20-HOUR, $701,000 DANCE

Once again last year, Dance Marathon put the “fun” in fundraising — and produced another huge check for the College of Medicine’s medical outreach.

On an exhausting weekend in March, nearly 2,000 Florida State students danced in two 20-hour shifts to raise a record total exceeding $701,000. More than $330,000 of it came back to the medical school, supporting a school-based health program in Gadsden County, the purchase of equipment for Tallahassee Memorial Hospital’s pediatric unit and counseling for grief-stricken children at Big Bend Hospice. The funds also support pediatric genetics screenings at TMH and will be used to fight the high rate of infant mortality in Gadsden County.

Dance Marathon is the largest student-run philanthropy on the FSU campus. But as impressive as the numbers are, they don’t seem to be the primary motivation. “We get caught up as college students with our friends, our different organizations and the things we have going on,” Spencer Wickenden, a PR assistant for the event, told FSView reporter Blair Stokes afterward, “but when you press pause on that and you walk into the Civic Center during Dance Marathon, DM becomes your life. This is your world for those 20 hours, and what you’re doing is saving a child’s life.”

THANK YOU FOR YOUR GIFTS

The friends of the College of Medicine have been generous again this past year. With our sincere appreciation, here is a partial listing of gift-makers from 2013. Donors help provide support for student tuition, for pipeline programs that increase the diversity of our student body, for essential research that leads to a healthier community, for our six regional campuses, and for various programs that enrich our students’ experience. We are grateful for all gifts, large and small.

Jim McNeill, assistant dean for development, jim.mcnell@med.fsu.edu, 850-644-4389
Pam Wilson, senior development officer, pam.wilson@med.fsu.edu, 850-645-0390
Charlie Adams, development officer, charlie.adams@med.fsu.edu, 850-644-3353

GIFTS EXCEEDING $1 MILLION

Florida Hospital Orlando
Erwin D. Jackson, Ph.D., and Stefanie A. Jackson
Naples Children and Education Foundation
Tallahassee Memorial HealthCare Foundation

GIFTS OF $100,000-$1 MILLION

Capital Health Plan
Jules B. Chapman and Annie Lou Chapman
Private Foundation
Thomas E. DeLopez, DDS, and Sandy DeLopez
Charles A. Smallwood, M.D., and Kristin W. Smallwood, M.D.
Southeastern HealthCare Foundation
Ms. Sammie Wade

GIFTS OF $10,000-$99,999

Garry D. Adel, Esq., and Terry L. Cole, M.D.
American International Group Matching Gifts Program
Blue Cross and Blue Shield of Florida Foundation
Mrs. Sherrill Dansby
David M. Duany, M.D., and Lauren C. Duany
Florida Medical Practice Plan
John P. Fogarty, M.D., and Diane T. Fogarty
Dave Groves and Margaret B. Groves
Ronald C. Hartsfield, M.D., and Sally Hartsfield
Humam Humeda, M.D.
E. Coy Irvin, M.D., and Angela C. Irvin
Suzanne B. Johnson, Ph.D.
Mary V. Mock
The Hon. William J. Montford III and Jane G. Montford
Bill Montford Campaign
Durell Peaden Jr., M.D., and Nancy G. Peaden
Renalus
Shelfer Memorial Trust
TD Bank

GIFTS OF $1,000-$9,999
John E. Agens Jr., M.D., and Mary Hackney
Alpha Omega Alpha Honor Medical Society
Sallie M. Ausley and DuBose Ausley
James A. Ball III and Katherine W. Ball
Paul T. Baroco, M.D., and Lorraine A. Baroco
Susan J. Beil, M.D.
Raymond E. Bellamy II, M.D., and Jann J. Bellamy
Bruce H. Berg, M.D.
James E. Binkard, M.D.
BMO Harris Bank
Kenneth Bridges, M.D., and Myrna Bridges
Kenneth V. Brummel-Smith, M.D., and Amrita Brummel-Smith, M.D.
G.E. Bush and Suzanne Y. Bush, M.D.
Capital Medical Society
Capital Medical Society Alliance
Pamela P. Carbiener, M.D.
M. Louise Cason, M.D.
Prasad V. Chalasani, M.D.
Susan L. Chaney and Francis C. Chaney, DMD
Florina C. Cimpean, M.D., and Gelu A. Cimpean
John J. Coffey
Jeffrey M. Cohen, M.D.
Degnan Family Medicine
Michael G. Degnan, M.D., and Mai Phuong Degnan
Frances O. Dwyer
Escambia County Medical Society
Fidelity Charitable Gift Fund
First Commerce Credit Union
First Presbyterian Church
The Fonvielle Foundation
C. David Fonvielle III and Deborah K. Fonvielle
Joseph M. France, M.D., and Jane W. France
Michael A. France
Edward J. Galbavy, M.D., and Judith A. Galbavy
Daniel Glotzer, M.D., and Robin M. Glotzer, R.N.
Gulf Power Foundation
Halifax Medical Center Medical Staff Fund
William T. Harrison Jr. and Kitty Harrison
Healthcare Network of Southwest Florida
Paul F. Hill and Mollie H. Hill
Patrick W. Hogan
Michael K. Horowitz and Rhonda J. Bittan Horowitz
Julian E. Hurt, M.D., and Myra M. Hurt, Ph.D.
The Immokalee Foundation
Indian River Medical Center
Integra Shores
Kristin A. Jackson, M.D.
Floyd R. Jaggers Jr., M.D., and Melissa M. Jaggers
Norbert J. Kaminski, DDS
Marshall B. Kapp, J.D., MPH, and Susan C. Kapp
Alastair C. Kennedy, M.D., and Marion Kennedy
Kathleen M. Kennedy, M.D.
F. Hal Kushner, M.D.
Thomas Lampone, M.D.
Steven P. Latshaw
Lipman Produce
Francille M. MacFarland, M.D.
Barbara P. Mahoney and John Patrick Mahoney, M.D.
Martin Health System
Matheson & Horowitz, PA.
Dennis Mayeaux, M.D.
George T. McKnight, M.D.
Paul A. McLeod, M.D., and Melissa K. McLeod
Medical Information & Consulting Systems
Douglas G. Meuser, M.D., and Carole J. Meuser
Daniel T. Miles, M.D., and Linda E. Miles
Lawrence E. Mobley III, M.D.
Jane E. Morgan and George D. Morgan
Wendy A. Myers, M.D., and Luckey M. Dunn, M.D.
North Okaloosa Medical Center
Ormond Beach Memorial Hospital
Doctors Fund
Panhandle Area Educational Consortium
Keith B. Paredes, M.D., and Elizabeth L. Paredes
Brett L. Parra, M.D.
Vinayak V. Purandare, M.D., and Vidya Purandare
Elena Reyes, Ph.D.
Charles A. Ritchie, M.D., and Sarah M. Ritchie, M.D.
Bruce E. Robinson, M.D., and Sandra P. Robinson
James L. Rodgers Jr., DDS, and Betty Ann Rodgers
James H. Ryan, Ph.D., and Patricia A. Ryan
Cynthia S. Samra, M.D.
Sarasota Film Festival
Drayton Saunders
Michael Saunders & Co.
Joseph F. Savona, M.D.
Schofield, Hand and Bright Orthopaedics
Tudor M. Scridon, M.D., and Cristiana Scridon, M.D.
SGA Class of 2012
SGA Class of 2013
Richard J. Sheridan, M.D., and Maureen N. Sheridan
SMH Physician Services
George A. Smith, M.D., and Janett M. Smith
Margaret G. Smith
Joseph C. Soto, M.D., and Cauthley F. Soto, M.D.
Mounzer Soued, M.D.
John A. Stephenson Jr. and Rhonda T. Stephenson
Stetson University College of Law
David T. Stewart, M.D., and Gillian L. Stewart
Curtis C. Stine, M.D., and Linda C. Stine
Naresh J. Suchak
Niharika N. Suchak, MBBS
SunTrust Bank
TECO Energy Foundation
Gregory K. Todd, M.D.
Total Family Health Care
Daniel J. Van Durme, M.D., and Patricia L. Van Durme
John R. Van Wingen, Ph.D., and Marcia S. Van Wingen
Brent D. Videau, M.D., and Louise P. Videau
Wendy A. Welch, M.D., and Edward J. Greco
Megan W. Wilkins
Brett T. Williams, M.D.
Williams, Parker, Harrison, Dietz & Getzen
Mohammad Yunus, M.D.
Dale T. Zorn, M.D.
EXPENDITURE SUMMARY 2012-2013

Regional Campuses and Training Site 19%
Research (Sponsored Projects) 12%
GME & Faculty Practice 16%
Medical Library 1%
Main Campus Expenses 52%

ADMINISTRATION

- John P. Figarty, M.D., Dean
- Myra Hirt, Ph.D., Senior Associate Dean for Research and Graduate Programs
- Alma Jusling, M.D., Senior Associate Dean for Medical Education and Academic Affairs
- Paul McLeod, M.D., Senior Associate Dean for Regional Campuses
- Chris Lueders, Ph.D., Associate Dean for Student Affairs and Admissions
- Helen Livingston, Ed.D., Associate Dean for Undergraduate and Graduate Programs
- Joan Merk, M.D., Associate Dean for Graduate Medical Education
- Michael Musznicki, M.D., Associate Dean for Clinical Research
- Lynn Romrell, Ph.D., Associate Dean for Medical Education, Evaluation and Assessment
- Gregory Turner, Ed.D., Associate Dean for Faculty Development
- Sharon Woollard, M.S., CPA, Associate Dean for Finance and Administration
- Rob Campbell, M.D., Assistant Dean for Student Affairs
- Jim McNell, Assistant Dean for Development
- Christopher P. Mulvany, Ph.D., Assistant Dean for Graduate Medical Education
- Donna O'Neal, M.A., Assistant Dean for Research Activities
- Graham Patrick, Ph.D., Assistant Dean for Admissions
- John Van Wingen, Ph.D., Assistant Dean for Information Management